

The Marquette County Board of Commissioners Committee of the Whole Strategic Planning Session was held on Saturday, April 26, 1997 at 9:00 a.m. in the Circuit Court Room, Courthouse, Marquette, Michigan.

Present: Comm. Angeli, Comm. Arsenault, Comm. Bergdahl, Comm. Cihak, Comm. Joseph, Comm. Rapport, Comm. Roberts, Comm. Seppanen, Comm. Tuominen, and Comm. Corkin.

Chairperson Corkin thanked everyone for coming and stated that Commissioners welcome input from all citizens and explained that all ideas have merit.

Rita Hodgins, Facilitator, gave a brief introduction and explained the Strategic Planning process. She gave a slide presentation regarding Marquette County and its resources. She explained that we have to put our heads together. There are big issues and big issues are solvable. One good idea leads to another. She explained that risks have to be taken and we must be progressive.

Ms. Hodgins explained that Commissioners will not be permitted to speak during the public speaking session. Each person will be given three minutes to speak and ask questions which will be answered at a future meeting.

Approximately 50 persons addressed the County Board and the following questions were raised?

- * Update on federal and state funding.
- * Need for millage to operate at K.I.Sawyer?
- * What gain is there to moving to K.I.Sawyer?
- * Will cross winds at K.I.Sawyer require a new runway?
- * AMR - How long will the company stay? What number of jobs will be created? Have the jobs been filled locally?
- * Air service improvements from moving to K.I.Sawyer?
- * Connection between AMR and airport - What are the costs if airfield is for AMR and commercial airport remains at current site?
- * Cost of waiting to relocate airport for one year?
- * Where is money coming from for next 20 years for airport?
- * Where is money coming from for roads to Sawyer?
- * How much County cash has been committed to K.I.Sawyer?
- * Best case millage scenario?
- * Worst case millage scenario?
- * AMR - status of the company's payments to County?
- * What are the contractual obligations between AMR and the County?
- * Over 3, 5, 10 years what happens if caretaker, lease revenues, grants and other revenues do not reach anticipated amounts?
- * What is the number of companies that need to be located at an airport?
- * What is the bottom line cost to move the airport?
- * What revenue does the County have in hand for moving the airport?
- * Should development occur first before moving the airport, or move the airport then development occurs?
- * What is the cost and what are the funding sources of the current airport?
- * What are the wages at AMR - starting wage, wage ranges?
- * Is there a reuse plan for the current airport? Is a private airport possible?
- * When does the County repay \$100,000 to the DTRF for the County Fairgrounds?

12:00 p.m. - Morning Session Concluded

The County Board reconvened at 1:00 p.m. to continue the Strategic Planning process. Rita Hodgins asked each Commissioner to reflect on the morning session.

Consensus of Commissioners was disappointment, nothing new was addressed. Strategic Planning is more than just the airport issue.

Commissioners engaged in a work session and established the following Mission Statement and Goals for Marquette County.

MISSION STATEMENT OF THE BOARD OF COMMISSIONERS

Marquette County government seeks to provide a sufficient and reasonable level of constitutionally and statutorily required services and programs as well as to assure a healthy, safe and fulfilling quality of life for its residents.

GOAL STATEMENTS

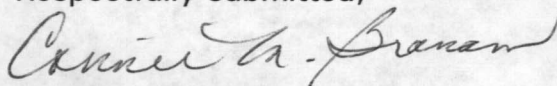
- * Use traditional and new technologies to keep our residents informed.
- * Preserve and enhance the quality of life in Marquette County.
- * Partner with local units of government toward solutions.
- * Controlled economic development that encompasses the entire County and provides for family sustaining employment and quality of life.
- * Increase investment from state and federal sources for Marquette County roads.
- * Efficiently carry out all state mandated programs with a balanced budget and as many of the local established mandates as is feasible.

MARQUETTE COUNTY COMMISSION PRIORITIES 1997/1998

- * Budget.
- * Cops Grant - how do we keep it going when the funds run out.
- * Economic Development.
- * Road System.
- * Uniformity between units - back to basics philosophy.
- * Goals for 5-year reuse plan at K.I.Sawyer.
- * Elected Officials salaries.
- * International/global.
- * Safety net of services/partnerships.
- * Environmental concerns.
- * Infrastructure.
- * Recreation.
- * Court security.
- * Adequate access to legal council to Board of Commissioners.
- * Communication with the electorate.
- * County Commission fringe package.
- * Maintenance of the County as a fair employer.
- * Mandated and non-mandated programs.
- * Salary of administrator - too much pressure.
- * Responsibilities of the County Board.
- * Changing governance: devolution; new philosophies.
- * Grant program coordination: a grant writer; a philosophy about grants.

The Strategic Planning Session adjourned at 5:00 p.m., and will reconvene on Tuesday, April 29, 1997 at the Committee of the Whole meeting to establish strategies to the Goals of the Marquette County Board of Commissioners.

Respectfully submitted,



Connie M. Branam
Deputy County Clerk